# How your health and wellbeing guardian can collaborate with the board



This poster outlines the role of Wellbeing Guardian and how it can link to wider roles of NHS boards



#### **Chief Executive**

- ensuring the organisation considers needs of diverse groups & adapts holistic approaches to wellbeing
- → checking that evidencing the wellbeing needs of the diverse workforce is integral to strategy / policies / initiatives
- → providing constructive challenge on health and wellbeing priority



### Chair

- → ensuring health and wellbeing is on the board agenda and has sufficient time to be discussed
- → checking the board develops clear objectives, visions, and strategy on health and wellbeing
- → seek assurance they are overseeing NED and ED's diversity of skills and knowledge in relation to health and wellbeing



# **Health and Wellbeing Guardian**

- → act as a critical health and wellbeing friend to the board
- → challenge the board to place wellbeing at the heart of all that they do
- → prompts and holds the board to account for undertaking improvement work as required to improve the wellbeing of employees



### **HR Director**

- → ensuring operational support to the WBG using their HROD/HWB/OH support function
- → developing wellbeing data sets/reports for the board to support the WBG in their assurance role
- → an active leadership role in implementing the organisational wellbeing strategy and improvement plan



## **Nursing Director**

- → seek assurance that there are safer staffing requirements to deliver high-quality and safe patient care
- → seek assurance the basics of wellbeing are in place such as access to breaks, hydration, food etc.
- → check and challenge those provisions are available for nurses to seek support for their wellbeing



Edition 1, 2022 and updated edition 2025, developed by NHS Employers in collaboration with NHS England © 2025

# How your health and wellbeing guardian can collaborate with the board



This poster outlines the role of Wellbeing Guardian and how it can link to wider roles of NHS boards



#### **Non Executive Directors**

- ensuring there are regular briefings on the health and wellbeing strategy
- challenges the organisations board to place wellbeing at the heart of all that they do, creating a 'culture of wellbeing



## **Medical Director**

- → seek assurance that there are safer staffing requirements to deliver high-quality and safe patient care
- → check they are linking with the guardians of safe working and allowing permission for our NHS people to speak up if they are not OK
- → check and challenge those provisions are available for doctors / junior doctors and learners to seek support for their wellbeing
- → seek assurance and challenge where basics of wellbeing are in place such as access to breaks, hydration, food etc.



## **Health and Wellbeing Guardian**

- → act as a critical health and wellbeing friend to the board
- → challenge the board to place wellbeing at the heart of all that they do
- → prompts and holds the board to account for undertaking improvement work as required to improve the wellbeing of employees



### **Finance Director**

- → seeking assurance, they're aligning finance and workforce strategies and championing the need for a ring-fenced budget to support the wellbeing of the organisation and its people
- → checking tender submissions are factoring in where possible the impact of health and wellbeing of the workforce
- → seeking assurance that the funded interventions to support the health and wellbeing of people are met
- → question and challenge what is being done to support the health and wellbeing strategy of the organisation in the short, medium, and long term

